

CCM Funding Project Closure Report

Country Coordinating Mechanism: CCM Iran (Islamic Republic of)

Implementation Period: 01 November 2019 – 31 October 2022

The CCM Funding Project supported the functioning of the Country Coordinating Mechanism of Iran during the period from 01 November 2019 to 31 October 2022. The project was designed to strengthen the CCM's governance, coordination, oversight, constituency engagement, and operational capacity in line with the Global Fund model. As a governance and coordination support project, it enabled the CCM to perform its core responsibilities in relation to Global Fund-supported HIV, TB and malaria grants.

During the implementation period, the project contributed to maintaining an operational CCM Secretariat, supporting CCM meetings, facilitating communication among members and constituencies, and strengthening oversight of Global Fund grants. Support to the Secretariat included human resource and operational costs required for coordination, documentation, meeting follow-up, correspondence with the Global Fund Secretariat, and timely preparation of work plans and reports.

A key area of support was granting oversight. The project enabled the CCM Secretariat and Oversight Body to plan and conduct oversight activities, including site visits and monitoring missions virtually and in person due to covid 19 situation. These activities helped strengthen the CCM's ability to review grant performance, identify implementation challenges, follow up on programmatic and operational issues, and provide structured feedback to CCM members and relevant stakeholders.

The project further supported sustainability and transition-related activities, including technical support and consultancy inputs to review co-financing requirements and analyze financial data. This contributed to informed discussion on national commitments, sustainability considerations, and future funding request development.

Implementation faced several challenges, including restrictions on in-person meetings and travel during the COVID-19 period, procurement and operational limitations, and the need to adapt engagement and coordination activities to remote or hybrid modalities. Despite these challenges, the CCM maintained its core coordination, oversight and reporting functions.

Key lessons from the project include the importance of a well-functioning Secretariat, timely documentation and information-sharing, structured oversight planning, meaningful civil society engagement, and continuous follow-up on Global Fund performance requirements. The project also demonstrated that CCM governance functions require sustained

operational support to ensure effective country dialogue, grant oversight, and alignment with national health priorities.

Overall, the CCM Funding Project contributed to strengthening the governance and coordination role of CCM Iran over the three-year implementation period. It supported the CCM in fulfilling its core responsibilities, improving engagement with constituencies, maintaining oversight of Global Fund grants, and preparing for future funding and sustainability discussions. The achievements and lessons from this project provide a useful foundation for continued strengthening of CCM operations and grant oversight in future Global Fund funding cycles.